

Annual Report

July 2017-June 2018







The Global Health Office at McMaster
University plays a strategic role in
driving and supporting international
opportunities in health science education,
and I am proud of the strides we are
making to ensure that the university
continues to be recognized as an
institution that is global in impact.

This past year has been a busy and productive one. Our network of global partnerships has enabled research collaborations, training experiences, and fieldwork opportunities. We have hosted expert speakers from the wider global health community, including this year's Chanchlani Global Health Research Award recipient, Dr. Dariush Mozaffarian, as well as Canada's Ambassador of Norway, and the Consul General of the Netherlands. We have welcomed delegations from countries including China, Japan, Kuwait and Thailand, and we have had students complete field practicums in locations including the High North of Norway and the Caribbean Region in Jamaica.

Our collaborative Master of Science in Global Health program with Maastricht University is constantly evolving and growing. International collaboration — within organizations and institutions and across intercultural systems — is built into the program's curriculum and activities, and we are currently exploring opportunities for expansion in countries including Iran, Japan, Kazakhstan, Uganda and Kenya. We are also finalizing plans

for a new PhD program in global health, set to launch in September 2019.

The global health education offered at McMaster provides a toolkit to equip students with skills in community engagement and accountability, and opportunities to develop evidence-based research with mentors among our network partners. We promote global awareness within our community of practice, emphasizing the importance of diplomacy when hosting international delegations and speakers. Our students are global citizens, who learn firsthand how to respond to the challenges and opportunities that global engagement offers.

I would like to thank the dedicated faculty, staff, and students in our global health community. Together, we are working to create a *Brighter World* at McMaster and beyond. I invite you to read about our activities and work over the last year.

Sincerely,

Andrea Baumann, PhD Associate Vice-President

Faculty of Health Sciences, Global Health

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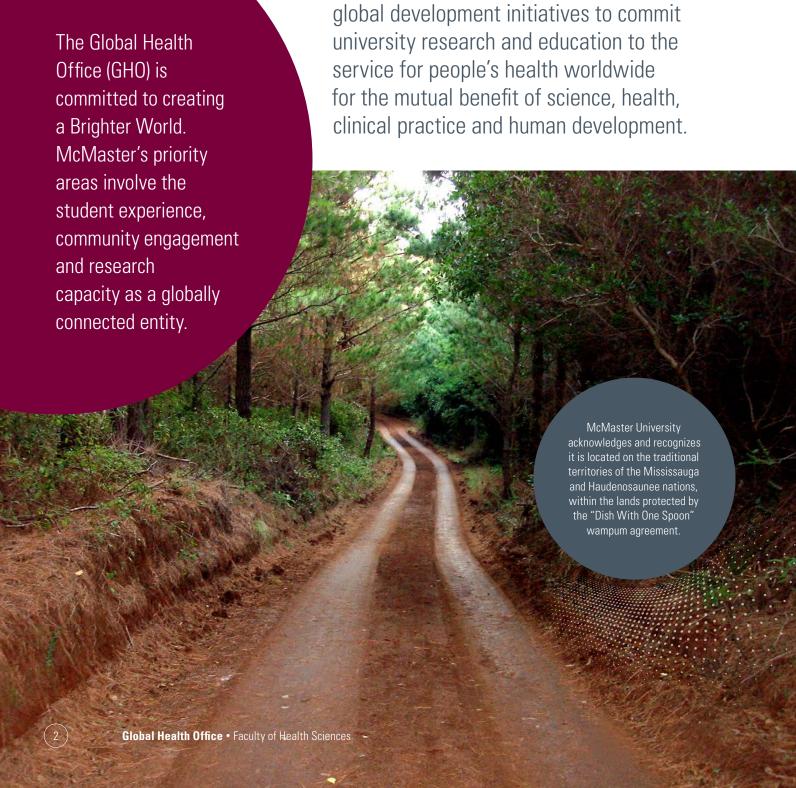
Seeking Global Engagement

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Strategic Plan

Global Health Office Mission: To build a partnership between Faculty of Health Sciences (FHS) researchers, educators and clinicians, funding agencies and global development initiatives to commit university research and education to the service for people's health worldwide for the mutual benefit of science, health, clinical practice and human development.





Strategy and Activities: 2017-2018

- Promote global engagement, global citizenry, and interconnected relationships
- Strengthen university affiliations and innovative partnerships
- Represent McMaster on university-wide internationalization committees
- Expand the global health graduate program
- Develop a new PhD program in Global Health

- Continue to optimize the Global Health website to communicate activities
- Complete an interdisciplinary student placement database across health science programs
- Support in the maintenance of the Global Health: Annual Review
- Coordinate

 international learning
 opportunities
 for students
- Support the facultywide student ambassador program

- Host international delegations and visiting scholars
- Increase capacity building in higher education
- Liaise with McMaster's Office of International Affairs
- Prepare and negotiate international grants and contract submissions
- Review and consolidate pre-departure preparation and risk assessment protocols in health science

The guiding principles of the Global Health Office (GHO) are reflected in the following documents:

- Brighter World: Research focused on the health and well-being of all
- The McMaster Model for Global Engagement: A Strategy Document
- Global and Community Engagement at McMaster: Where FWI has brought us and where we are going
- The Emerging Landscape
- Internationalization Task Force Paper
- · Forward with Integrity (FWI)
- The Okanagan Charter

Capacity Building in Higher Education

Educating for Capability

We collaborate with universities around the world to strengthen capacity in health care research, education and delivery.

Jamaica: University of the West Indies (UWI)

McMaster's partnership with the University of the West Indies (UWI) has enabled three graduate students to complete their field practicums in Jamaica. The World Health Organization (WHO)

Collaborating Centre at UWI has been tasked with documenting the status of nursing and midwifery human resources in the Caribbean region. Over ten weeks (May 14-July 23, 2018), students worked with

professors from UWI, while liaising with a supervisory team at McMaster to conduct an analysis of the reports, documents, literature and databases available on health human resources in the region.

Japan: Niigata University Educational Program

Faculty and scholars from Japan's Niigata University Nursing and Medical Laboratory Technology programs participated in a one-week educational program in March 2018. The delegation visited the laboratories affiliated with the Medical Radiation Sciences program, the Centre for Professional



United Arab Emirates (UAE): Zayed Military Hospital, Abu Dhabi

GHO representatives visited Zayed Military Hospital (ZMH) in May to finalize plans regarding the Memorandum of Understanding (MOU) signed by McMaster and ZMH in November 2016. Discussions focused on fellowship and residence opportunities and future collaborations for nursing, paramedical and physician assistance training.

Key Lectureships and International Delegations

We welcome health care researchers, educators, professionals and other visitors from around the world to share their expertise and learn from ours.

China

Guanghua International Education Association (GIEA)

McMaster and GIEA, an organization committed to international cooperation in scientific research and education, are continuing to explore partnership opportunities in research, education and practice development after a GIEA delegation visited in December 2017.

Taishan Medical University

GHO met with a delegation of deans—Medicine, Pharmacy, Nursing, Foreign Language and Health Management—from Taishan Medical University in August 2017 to welcome them to the Faculty of Health Sciences and discuss future cooperation. They are interested in faculty training and summer school opportunities for their undergraduate and graduate students.

Japan

Kitasato University

GHO hosted two faculty members from Kitasato Health Sciences in August

2017 to explore a potential partnership and student mobility opportunities. Discussions focused on the Canadian health care system, particularly advanced practice nursing. Plans are underway for a 2-3-week institute involving Kitasato undergraduate and graduate students and faculty.

Korea

University of Ulsan

McMaster/GHO hosted six medical professionals from South Korea's University of Ulsan in September 2017.

The purpose of the visit was to learn about the medical admissions process, as well as other assessment processes.

Kuwait

Australian College of Kuwait (ACK)

Representatives from ACK visited McMaster to learn more about McMaster's Engineering programs and global program offerings—both graduate and undergraduate—and to explore opportunities for collaborative research and faculty exchange.



Norway

Canadian Ambassador to Norway, Artur Wilczynski

H.E. Ambassador Wilczynski delivered a presentation on multiculturalism in Canada to McMaster, Maastricht, and USN students in Norway, and Canadian partners via webcast. As part of the joint course with University of South-Eastern Norway, funded by the High North Fund, the lecture explored issues of diversity, equality and inclusion. The Ambassador highlighted key periods in Canada's history, and called for vigilance by engaging local communities to address emerging issues and strive for an inclusive society.



University of South-Eastern Norway (USN)

A delegation from McMaster participated in High North Fund working meetings in February 2018 at USN.

The meetings focused on new course developments, increased faculty and student mobility, research collaboration, and the new Arctic Studies course.

Eastern Norway

International Interdisciplinary Summer Institute: 2018

A delegation of fifteen health care professionals from Thailand's Praboromarajchanok Institute for Health Workforce Development (PIHWD) from the Ministry of Public Health participated in the 12th annual Interdisciplinary Summer Institute. The two-week learning exchange took place June 16–30, 2018.



International Grants & Contracts

The GHO supports departments in the FHS with the development of various grants and contract proposals to obtain funds for international research and educational projects.

Erasmus +

Funding from the Erasmus +
European Union Programme enables
student and faculty mobility between
academic institutions. Financial
assistance provides McMaster
global health graduate students with
support for a three-month semester
at Maastricht University. Faculty from
Maastricht and McMaster Global Health
Programs met in June 2018 to discuss
program logistics, funding opportunities
and communication strategies, engage
in curriculum mapping and stakeholder
analysis as well as outline partnership
strategies as the program expands.

Experiential Learning Pilot Project

The Ontario Council of Universities (OCAV) met in May 2018 to discuss difficulties in measuring and communicating experiential learning outcomes. Dr. Bhagwati Gupta with the OCAV Task Force on Quality Indicators Experiential Learning Pilot Project was assigned to assist in developing an Experiential Learning Pilot Project survey to be distributed to all program chairs and course instructors for completion in June/July. The final report is expected to be completed by September.

Norwegian Centre for International Cooperation in Education (SIU), High North Fund

McMaster graduate
students participated in an
experiential learning exchange
in Norway from May-July
2018 with USN and the Arctic
University of Norway. Projects
focus on migration in the High
North, global health higher education
planning, and information technology.

Socrates Project

The Socrates Project is a campuswide initiative to support thematic areas including local and global engagement. As part of this project, the Global Health Office—working with the Office of International Affairs and the President's Office—are planning a major event to "increase global engagement of faculty and students at McMaster, fostering a culture



Master of Science in Global Health

"Collaboration— between institutions, disciplines, and students—has been the hallmark of the program since it launched in 2010. We continue to seek new and innovative ways to work together Expand Internation The Mass program deliver of par

Andrea Baumann

Associate Vice-President, Global Health, McMaster University

to tackle the world's

most pressing global

health challenges."

Expanding Our International Program

The Master of Science in Global Health program at McMaster University is delivered in coordination with a network of partner universities. Together, we have become a higher education consortium that researches and teaches globalization and health and provides an opportunity to share knowledge and resources.

The consortium is made up of seven diverse academic institutions: McMaster University in Canada, Maastrict University in the Netherlands, Manipal Academy of Higher Education in India, Thammasat

University in Thailand, University of South-Eastern Norway in Norway, Universidad del Rosario in Colombia, and Ahfad University for Women in Sudan.



Global Health Partnerships

The institutions within the consortium engage in ongoing collaboration and dialogue to identify the skills and knowledge students need to navigate the global health landscape—today and in the future.



Maastricht University, The Netherlands

Building on the historical relationship between Canada and the Netherlands dating back to the Netherlands' liberation and a shared commitment to problem-based learning (PBL), McMaster and Maastricht universities united to create a best practice model of international collaboration in higher education. Maastricht is the most international university in the Netherlands, known for its inventive education model and multidisciplinary approach to research and education. The Global Health program, launched in 2010, is housed within Maastricht's Faculty of Health, Medicine and Life Sciences.



Manipal Academy of Higher Education (MAHE), India

Since 2014, Manipal University has been an associate member of the Global Health program. Each year, the program culminates in an international summit at Manipal, where students from partner universities present their research,

receiving critical feedback from health policy-makers, activists, and expert researchers in the global health field. Following the summit, students complete global health practicums within communities as local as Hamilton, and as far away as Bolivia,

Guatemala, and Tanzania.

Thammasat University (Thailand)

Thammasat University has more than 36,000 students and is dedicated to providing "equal educational opportunity in the fields of social sciences, humanities, science and technology and health sciences." They have been an associate member since 2014, participating in the Foundations I course and providing an elective track on Global Health, Human Security and Human Rights.

University of South-Eastern Norway (USN)

With a grant from the High North
Fund, awarded in March 2015, McMaster
University and University of South-Eastern
Norway (USN) have created a joint global
health course: Global transition within local
communities. Small places, big changes. The
semester teaches future global healthcare
leaders critical approaches to investigating
policies from all points of view, while providing
healthcare leaders located in the circumpolar
north with easier access to higher education
and enabling faculty and student exchanges.

Universidad del Rosario (Colombia)

Universidad del Rosario began offering a two-year International MA of Public Health in September 2017. As a result of the partnership, students have access to a one-year specialization in global health. Maastricht students are able to complete the elective track in *Community Health in Slums* at Rosario.

Ahfad University (Sudan)

Ahfad University is a recent associate member of the consortium. Ahfad's School of Health Sciences is offering an MSc in Human Nutrition, the first of its kind in Sudan and the surrounding region, and is currently collaborating with McMaster and our partners to develop the MSc in Global Health.

Opportunities to Gain International Experience

The Netherlands

In the winter term, students can specialize in one of the program's three areas of concentration at McMaster or go on exchange to Maastricht to specialize in one of their two areas of concentration. All students continue to work collaboratively in transcontinental groups, but the exchange allows students to meet some of their peers face-to-face, before the summer term in Manipal, where all program students meet.

In 2018, McMaster hosted 20 exchange students from Maastricht University, while 10 McMaster students went on exchange to Maastricht.

Norway

Since McMaster launched a joint
Norwegian and Canadian global health
course in 2017 to address health policy
issues of the High North, the partnership
has resulted in many exchanges. A total
of 15 students from McMaster have gone
to Norway for a full-term exchange or
field practicum experience, while 7 USN
Students have traveled to McMaster
for a clinical observation placement.

Jamaica

The connection between McMaster University's World Health Organization (WHO) Collaborating Centre and the WHO Collaborating Centre at the University of the West Indies (UWI) in Jamaica has enabled two Global Health students to complete their field practicums in Jamaica from May-July 2018.



Student Profile

Jaspreet Nannar: On Exchange in Norway

"It offered a chance to step outside my comfort zone and embrace a different culture," Nannar says, speaking about her exchange in Tønsberg.

Made possible by funding from a High North program grant, the course at the University of South-Eastern Norway (USN) — Global transitions within local communities. Small places, big changes — focuses on issues including migrant populations, the welfare state, and challenges in local communities. And Nannar says it opened her eyes to global health problems she had not previously explored.

"I hope to use the knowledge I've gained over the course of this semester

to provide care to marginalized communities and further develop my understanding of the underlying factors that lead to disparities," Nannar says.

Aside from her academic learning, highlights of the exchange included the opportunity to learn a new language, and a visit to Tromsø in northern Norway, where she travelled with a group of peers. "We watched the northern lights dancing in the sky, and it was one of those moments you'll remember for a lifetime," says Nannar.

She credits the exchange with helping her strengthen her skills in communication and teamwork, having worked with students from Norway, Germany, the Netherlands and Ireland.

Alumni Networking Event

The GHO hosted an alumni reunion and networking event at SickKids in Toronto in January 2018. More than 40 alumni attended. The group heard presentations from three alumni, who spoke about the work they are doing now and the ways in which the program helped to prepare them for their current roles.



Student Profile

Sarah Walji: Advocating for Young Nurses at the World Health Assembly

MSc Global Health student
Sarah Walji believes that
everyone has the ability to
make an impact on the world.
And as an advocate for young
nurses, she has been doing just
that. In May 2018, she travelled to
Geneva to take part in the seventyfirst World Health Assembly (WHA),
which provides a forum to discuss the
WHO's strategic priorities, and offered
Walji an opportunity to network with
fellow student nurses, healthcare
workers, policy advocates, and private
and public sector representatives.

"I would love to see many more nurses, especially some of my young colleagues, at the forefront of global health leadership," says Walji, who completed a BSc in Nursing at McMaster before joining the Global Health program in September.

Walji attended the WHA as a youth

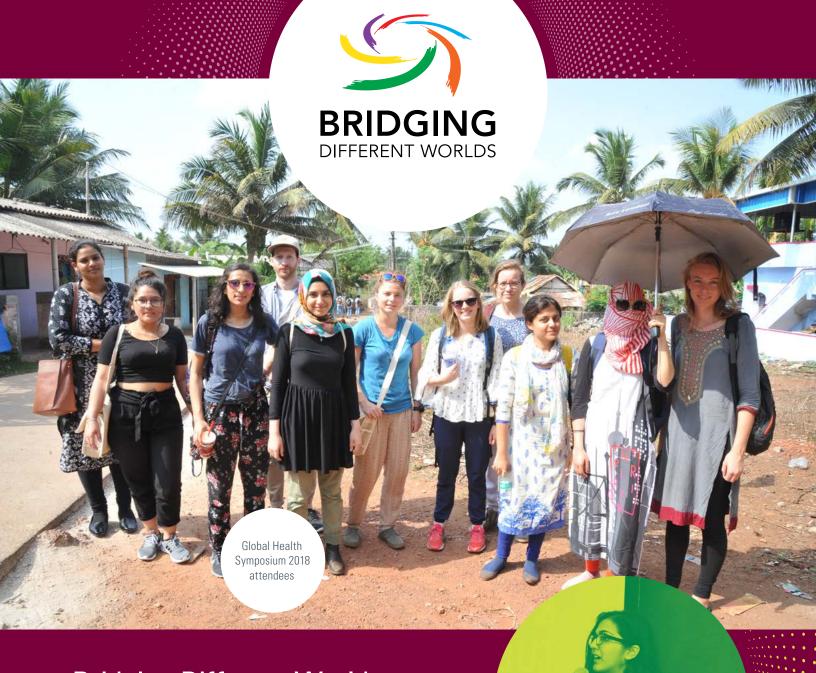
health care representative for Nursing Now, a three-year global campaign to raise the status and profile of nursing, improve world health outcomes, and enable nurses to maximize their contribution to achieving universal health coverage.

"Right now, there's increasing interdisciplinary youth involvement in global health," she says. "What I'm seeing - and experiencing - is this idea that 'We are not the future — we are the NOW!' and it's exciting to be part of it," she says.

Walji credits the Global Health program with fueling her drive to get involved in these change-making initiatives. "I think the program has given me the confidence to capitalize on the incredible opportunities available to students," she says.

After graduating, Walji aims to work towards a career in global governance and international decision-making.





Bridging Different Worlds: Global Health Symposium 2018, Manipal University

The MSc Global Health program culminates in an international summit in India where students from partner universities present their research, receiving critical feedback from health policy-makers, activists, and expert researchers in the

global health field. Following the summit, students complete global health practicums.

This year's symposium took place from April 22-May 4, 2018, with 267 students attending from Maastricht, McMaster, and Manipal universities.

Global Health Annual Review 2018

Graduates from McMaster
University's 2014-2015 MSc Global
Health class created the *Global Health:*Annual Review. This online journal offers a compilation of research summary reports, accompanied by student profiles, and a selection of student essays on working within global health organizations.

Issue 3 was published in May 2018.

Arctic Studies Initiative

The GHO conducted an environmental scan of Arctic-related course offerings in Canada and Norway, with an aim to create a new course in the GH program. The work has identified primary stakeholders/organizations working in Arctic-related issues, and GHO continues to investigate funding opportunities.

Once approved, the course will be added to the global health offerings.

Global Health Website

The Global Health Office continues to optimize the website, with plans to expand the partnerships section to accommodate additional content and information about the higher education consortium and McMaster's partner institutions.

An Expert Global Health Advisory Board

The international advisory board for the MSc Global Health oversees the partnership between McMaster and Maastricht universities and provides the program's strategic direction. With Her Royal Highness Princess Margriet of the Netherlands as Honorary Chair, the board is comprised of global leaders

from the business world, international NGOs and healthcare consultancies.

The bi-annual meeting took place in October 2017. The board discussed the current state and future strategic direction of the program. This was the first board meeting of all country delegates.

Global Health Students Win National Competition

A team of MSc Global Health program students took first place and the participant's choice award in the Toronto Thinks 2018 Global Health Case Competition at the University of Toronto in January 2018. As winners, they presented their project — a social enterprise business model to tackle air traffic pollution — to Toronto Public Health and had the case published in U of T's global health magazine, Juxtaposition.



Engagement with Embassies & Heads of State

Over the past year the GHO has worked diligently to engage with embassies and country officials to meet the needs of global engagement and advance McMaster's internationalization strategy.

Global Health representatives have met with key personnel at the Embassy of the Netherlands, the High Commission of India (Ottawa), the Consulate General of India, and the Saudi Arabian Cultural Bureau.

Meetings with High Commission of India, Ottawa & Consulate General of India

The GHO consulted with both offices in preparation for students' attendance at the MSc GH program's Global Health Symposium in India. 69 McMaster students were able to attend the symposium.

Meetings with the Embassy of the Kingdom of the Netherlands

The GHO representatives met with embassy delegates throughout the year. Both parties provide continuous updates on relevant activities and work towards moving forward on areas of interest.

Meetings Embassy of Norway (Canada) and Embassy of Canada (Norway)

The Canadian Ambassador to Norway, H.E. Ambassador Artur Wilczynski, (international security and intelligence) and the Norwegian Ambassador to Canada, H.E. Ambassador Anne Kari Hansen Ovind, (economic integration and High North/Arctic Policy) continue to be involved in the MSc Global Health program, teaching lectures.

McMaster faculty and staff visited USN in Norway in February 2018 to discuss new course developments, increased faculty and student mobility, and research collaboration. Meetings took place with the Canadian Ambassador to Norway, Artur Wilczynski; the head of the International Arctic Centre, Mr. Bob Paquin; and the Trade Commissioner of Education, Mr. Bjorn Hernes.

International Meetings & Initiatives

McMaster University participates in global health care dialogue and education and develops targeted initiatives, hosting international events, establishing research centres and creating task forces and coalitions.

International Interdisciplinary Summer Institute (IISI)

The 12th IISI was held from June 16-30, 2018. The delegation consisted of nurses, midwives, lecturers, a dentist and pharmacist from PIHWD in Thailand.

Global Health Advisory Board Meeting

The bi-annual MSc Global Health Advisory Board meeting took place at Maastricht in October 2017. Agenda items included the program's strategic direction as well as existing and potential partnerships The board and attendees reviewed additional sites for Iran, Japan, Kazakhstan, Uganda and Kenya. In terms of specific global health challenges to be addressed, the issue of antimicrobial resistance has been placed high on the agenda.

International Compendium/Global Engagement Hub

GHO continues to work with the President's Office and the Office of International Affairs to launch the next call for the McMaster compendium of international activities. Plans are also underway for a campus-wide global engagement hub.

MacGLOBAS (McMaster Global Obstetrics, Anesthesia, and Surgery)

MacGLOBAS is a collaboration with the Global Health Office. The Department of Anesthesia, Obstetrics & Gynecology, and Surgery supports a part-time coordinator, located in the Global Health Office. The MacGLOBAS mission is to advance the three departments' ongoing international activities, including advocacy for equitable access to global surgical care; support for residents taking international electives and visiting scholars hosted at McMaster; and promotion of joint initiatives with other partners at McMaster and across the globe.

McMaster Global Health, Department of Pediatrics

Building a strong, collegial and productive foundation within the Department of Pediatrics, this core group of faculty members aims to connect with other departments in the Faculty of Health Sciences, McMaster University and its affiliated hospitals and other institutions to make a positive impact on the lives of young people and their families in under-privileged circumstances at home and abroad.



The School of Nursing at McMaster University is one of 44 satellite offices worldwide in the Global Network of PAHO/WHOCCs for Nursing and Midwifery development. Dr. Andrea Baumann, Associate V-P, Global Health, is the centre's director.

Pan-American Nursing and Midwifery Collaborating Centres (PANMCC) Annual Meeting

The annual PANMCC meeting took place in Washington D.C. from October 2-3, 2017, attended by Representatives from McMaster.

Chile: Visiting Faculty

In June 2017, faculty from from Pontificia Universidad Católica de Chile, Santiago, Chile visited McMaster

to attend an evidence-based workshop, learn about the APN program, and visit primary care sites.

Jamaica: University of the West Indies WHO CC

The WHO Collaborating Centre at UWI has been tasked with documenting the status of nursing and midwifery human resource in the Caribbean Region. McMaster WHO CC is working closely with professors from UWI to conduct an analysis of the reports, documents, literature and databases available on HHR in the region. They will develop a human resource framework including an environmental scan and descriptive background

of health services in the region. With guidance from the McMaster team, and using available tools and relevant models for projecting workforce requirements, they will provide a basis for a framework, beginning with Jamaica, that could be applied to the rest of the region. A team of three scholars have traveled to UWI in Jamaica for June and July to work on the strategy.

PAHO/WHO Collaborating Centre Re-designation & Annual Report Submission

McMaster University School of Nursing PAHO/WHO CC was re-designated as a Collaborating Centre for the next cycle from 2015-2019. McMaster's latest WHO/PAHO Annual

Report was completed in April 2018. The WHO CC will discuss with PAHO regarding opportunities for re-designation.

Education Events

The GHO hosts events to promote discussion about the latest issues in global health, and to recognize the important contributions of the people who are driving change.

The Chanchlani Family

The late philanthropist
Mr. Vasu Chanchlani, along
with his wife Dr. Jayshree
Chanchlani, co-founded the
Chanchlani Global Health
Research Award with
McMaster University in
2012 to honour outstanding
individuals dedicated to
improving global health.

Chanchlani Global Health Research Award & Lecture

Each year, the Global Health Office and the Chanchlani Research Centre at McMaster honours an individual who has made a significant and positive impact in the field of global health. An internal committee selects a recipient based on their scholarly contributions to global health research.

Recognizing Dariush Mozaffarian— Recipient of the 6th Annual Chanchlani Global Health Research Award

This year's Chanchlani Global Health Research Award & Lecture in February honoured Dr. Dariush Mozaffarian, dean of the Friedman School of Nutrition Science and Policy at Tufts University.

In his talk, Mozaffarian explored the global obesity pandemic and the critical role of optimal nutrition in tackling this global health priority.

"Nutrition is a critical global and public health issue," says Andrea Baumann, Associate V-P Global Health, and Director of McMaster's MSc Global Health program. "We were pleased to welcome Dr. Mozaffarian and learn about his important work, which has helped to shape nutrition policy internationally."

Mozaffarian has authored more than 300 scientific publications on the dietary priorities to reduce cardiovascular disease, diabetes, and obesity in the US

and globally. Regarded by Thomson Reuters as one of the World's Most Influential Scientific Minds (2016), he has served in numerous advisory roles for the US and Canadian governments, and his work has been featured in media outlets including The New York Times, The Washington Post, and The Wall Street Journal, to name a few.



Global Health Speaker Series 2017-2018

Each year, the Global Health Speaker Series welcomes global health experts to speak on a range of topics from their unique perspectives working in the field. This year's speakers and topics were:

Anne LeGuellec

Consul General of the Kingdom of the Netherlands: Canada and The Netherlands: A Fruitful Cooperation

Addressing the global health community, Le Guellec talked about her position with the consular office in Ontario and her associated responsibilities. She spoke about the Consular office's prioritization of green energy, clean water and sanitation, and life on land, and her goal to make Ontario greener by creating more bike lanes and parks.



Artur Wilczynski

Canadian Ambassador to Norway: Multiculturalism in Canada

The Ambassador's presentation focused on multiculturalism in Canada, highlighting issues including combating discrimination, facilitating integration, and ensuring equality and inclusion for all citizens.

Naoya Takahashi

Professor at Niigata University: Postmortem Imaging

Naoya Takahashi, Professor at Niigata University Graduate School of Health Sciences (Japan), presented to faculty and students in the global health community. His lecture explored post-mortem imaging in forensic investigations: current utility, limitations, and ongoing developments.



Future Direction

Seeking Global Engagement

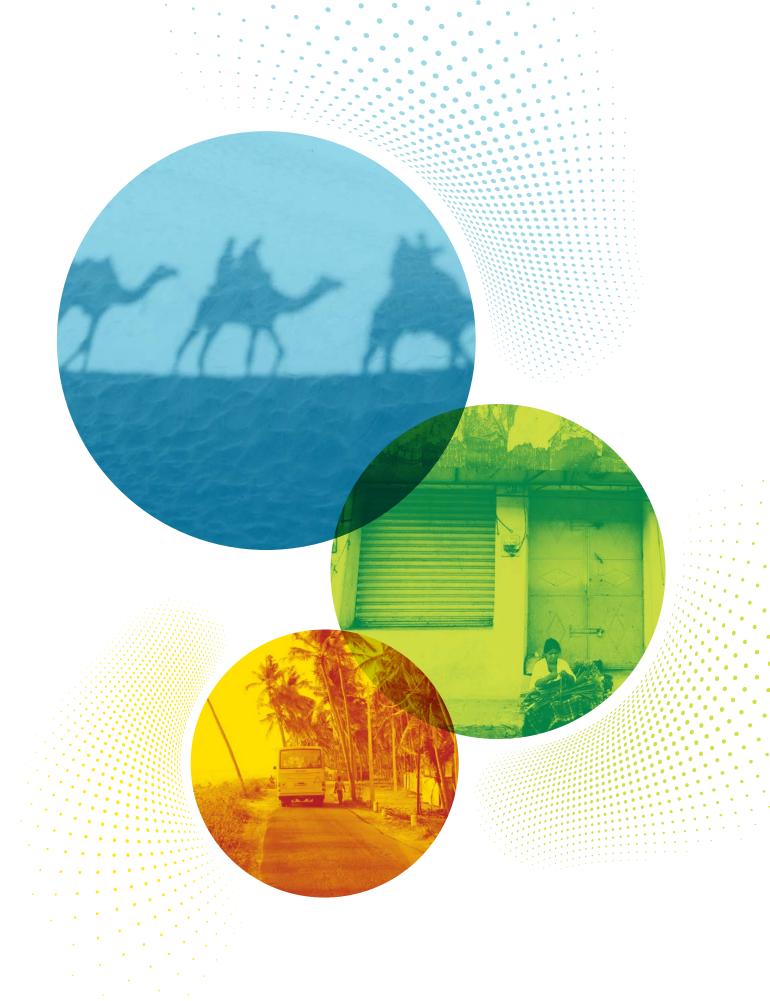
Aligned with the FWI initiative, the GHO's mission is to support and improve international collaboration at McMaster by working with the FHS, the University, and the community.

Our strategy for global engagement involves:

- Alumni: Seeking opportunities to work with alumni in an international context
- Strategic Partnerships:
 Collaborating with
 the FHS, working within
 faculties and across campus
 and engaging institutions locally,
 nationally and internationally
- Research: Highlighting international achievements campus-wide
- Students: Enhancing exposure to international perspectives in all learning environments and promoting reciprocal exchanges to enable global citizenship

We will deliver on this strategy by:

- Building on McMaster's international reputation for excellence and innovation
- Continuing to seek out and participate in dynamic collaborations that are reciprocal in nature
- Enhancing our national and international profile
- Increasing communication and relationships to support our vision
- Maximizing the collaborative nature of the FHS
- Ongoing global outreach and participation in exchange of knowledge and resources





Dr. Andrea Baumann

Associate Vice-President, Global Health Faculty of Health Sciences

McMaster University 1280 Main Street West, MDCL 3500 Hamilton ON Canada L8S 4K1

Phone: (905) 525-9140 ext. 22581

Fax: (905) 522-5493

Email: baumanna@mcmaster.ca

globalhealth.mcmaster.ca

Designed by



